DATE DUE AT OSC: 29 September 2017 COMMITTEE APPROVED: OSC: date

OBJECTIVE:

To examine the effectiveness of Hertfordshire County Council's (HCC) preparation and response to a major incident impacting upon the organisation.

BACKGROUND:

HCC has experienced and managed a number of significant incidents in recent years (Flooding, Buncefield, cyber-attacks). However, following recent incidents scrutiny and reassurance is required to identify how effectively and efficiently HCC would manage and deal with a major/significant incident impacting on the organisation and how HCC meets its obligations as a 'Category 1' organisation as defined by the Civil Contingencies Act (CCA) 2004.

QUESTIONS TO BE ADDRESSED:

- 1. What are the business continuity arrangements in place to ensure continued delivery of critical services during periods of disruption?
- 2. How does HCC respond to a significant incident impacting upon the organisation?
- 3. How does HCC prepare and exercise for an incident impacting upon the organisation?
- 4. What is the role of elected members during and following a major incident?

OUTCOME/S:

That Elected Members are confident that processes are in place to effectively and efficiently respond to a significant/major incident within Hertfordshire whilst meeting the requirements of the CCA (2004); and that members responsibilities are clear

CONSTRAINTS:

For the purpose of scrutiny, the process is not considering or reporting upon incident response arrangements within the Local Resilience Forum (LRF), these arrangements will be reported upon at a subsequent scrutiny process.

RISK & MITIGATION AFFECTING THIS SCRUTINY: i.e. how confident are members that the department/organisation has identified risks, impact to services, the budget proposals and has mitigation in place.

RISK/S:

- HCC is unable to effectively respond to major/significant incidents
- Delivery of critical services cannot be maintained
- Time taken to return to normality following a major incident is overly long

- Financial impact of major incident has a long term, detrimental effect on HCC services
- Public image of HCC is irretrievably harmed

MITIGATION: e.g. what mitigation does the department/organisation have in place if a partner pulls out?

- HCC has an established incident response plan which is agreed with all directorates and exercised regularly
- Critical services are identified and suitable business continuity plans have been formulated to support these
- Incident Management Team Leads are trained and exercise regularly for each directorate
- An advice structure is available through the HCC Resilience Team to assist directorates in management and development of all of the above
- The Resilience Traded Service ensures a consistent approach is taken with partners around business continuity, this is further supported through the LRF

WITNESSES i.e. individuals	EVIDENCE i.e. organisations e.g. HCS
ACO Response & Resilience	CP
Resilience Team Manager	CD
Incident Management Team Leader	CP
Department Resilience Champions	HCC various
IMT Member	HCC various
Resilience Officer	CP

METHOD: 1 Day Topic Group DATE: 21 December 2017

MEMBERSHIP:

SUPPORT:

Scrutiny Officer: Natalie Rotherham

Lead Officer: Ian Parkhouse Assistant Chief Officer Response & Resilience

Democratic Services Officer: Elaine Manzi

HCC Priorities for Action: how this item helps deliver the Priorities delete as appropriate

- **1.** Opportunity To Thrive ✓
- 2. Opportunity To Prosper ✓
- 3. Opportunity To Be Healthy And Safe ✓
- Opportunity To Take Part ✓

CfPS ACCOUNTABILITY OBJECTIVES: delete as appropriate 1. Transparent – opening up data, information and governance ✓ 2. Inclusive – listening, understanding and changing 3. Accountable – demonstrating credibility